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# Leadership and governance

## Are you steering or in the back seat?

**Val Jonas**
CEO, Risk Decisions Group

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## Risk Management, Analysis & Visualisation

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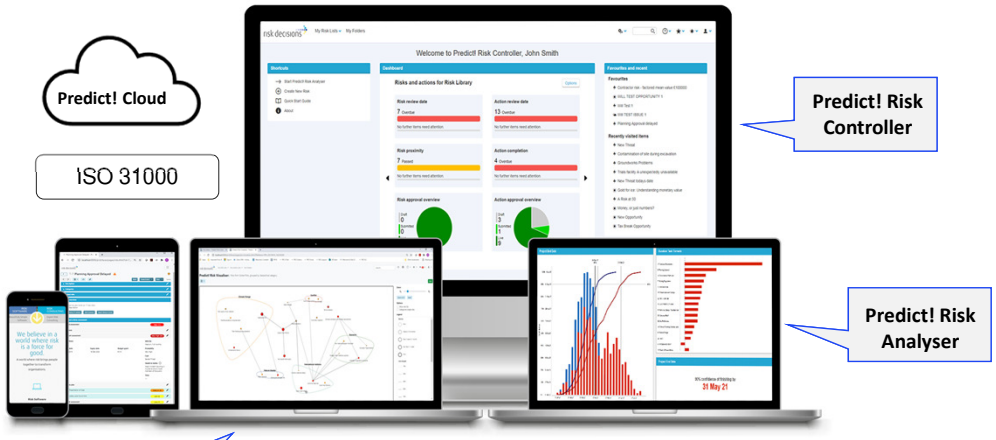


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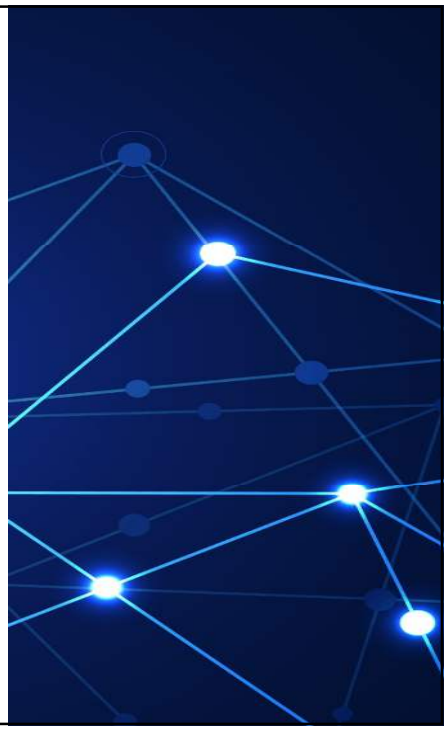
## Agenda

- What is governance?
- Organisation vs program governance
- Governance frameworks



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# What does governance mean to you?

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# The meaning of Governance

Stakeholder engagement

Oversight

Guiding / steering

Responsibility

Accountability

Risk & opportunity management

Benefits monitoring

Sustainability

Horizon scanning

Communications

Uphold values / ethics / principles

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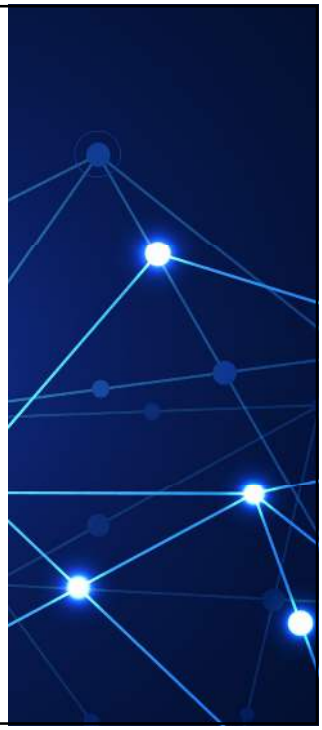
# ISO 37000 – Organisational Governance

- Goals
  - Mission, vision, values
  - Cascade of objectives
  - Strategic planning
- Governance framework
  - Responsibility & accountability
  - Reporting
  - Statutory requirements



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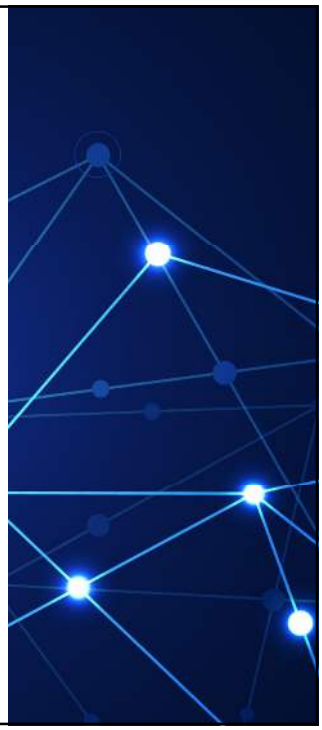
# ISO 21505 – Governance for project, programme, portfolio

- Top-down focus
  - Balanced portfolio (meet organisational goals)
  - Business case monitoring
  - Benefits
- Risk-based decision making
  - Gated process (go – no-go)
  - Interfaces & inter-dependencies
  - Future proofing (context)
- Audit & assurance
  - Performance oversight



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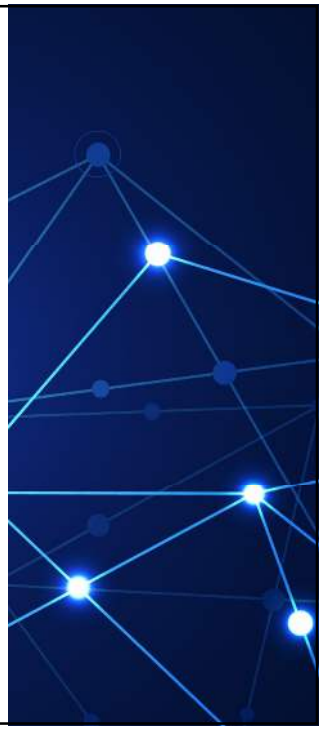
# Governance and leadership

- Good decision makers
  - Informed - decisive - confident
  - Listener
  - Welcomes diverse views
  - Balance of detail vs big picture
  - Comprehension of tactics vs strategy



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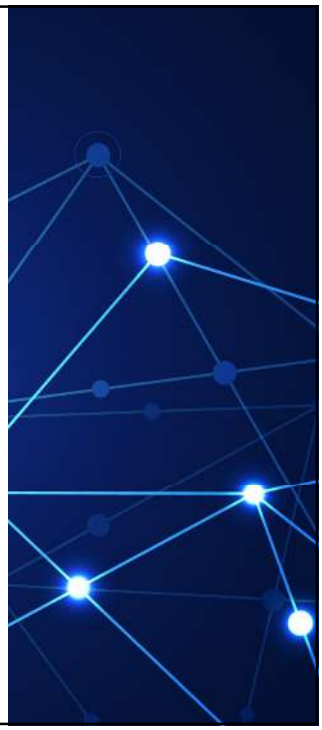
# Governance framework

- Clear accountability & responsibility
- Steering
  - Visibility
  - Open & honest
  - Inclusive, diverse
  - Conversations
- Quality control
  - Opportunity for improvement
  - Lessons learned



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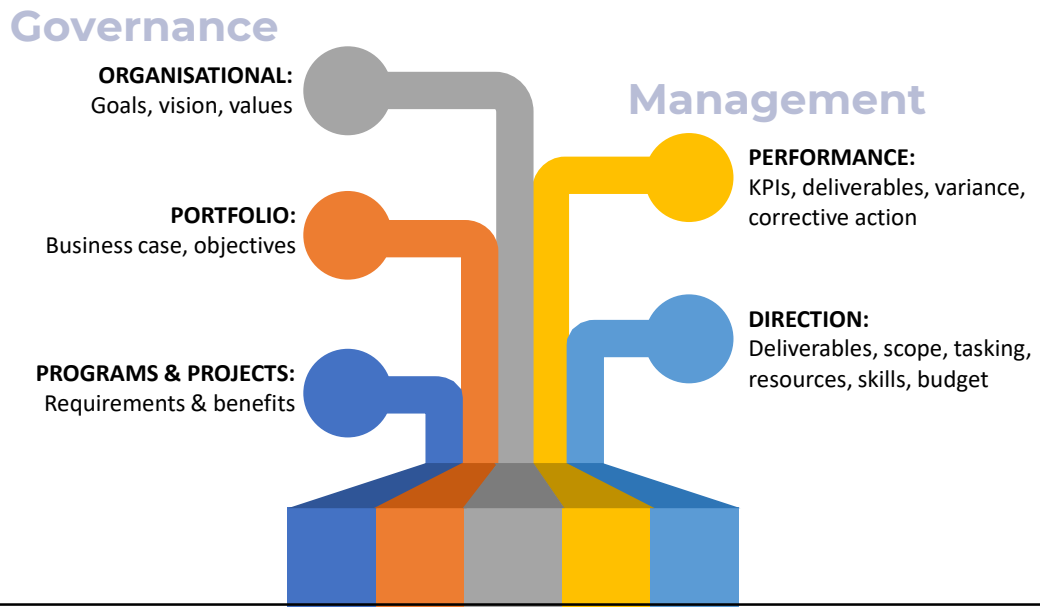
# A Leadership approach to Governance

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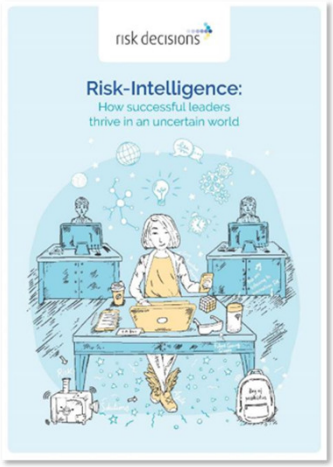
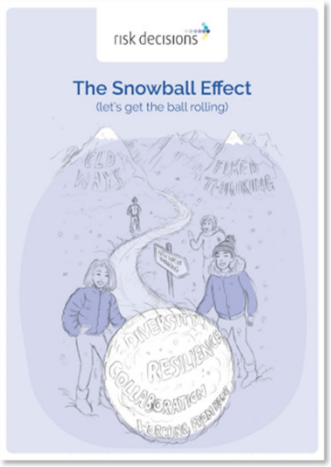
# Risk-Intelligence:
## How successful leaders thrive in an uncertain world




"Insightful comments well worth pondering by our corporate and government leaders at all levels."

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# Questions

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- Stronger Together
- Adventurous
- Considerate
- Trusted