Valdi Gravitis

NSW GOVERNMENT | Finance & Services

A Portfolio Improvement Initiative

Outcomes

Benefits (planned)

Greater control and visibility
Complete project register
Accountability at board meetings

Benefits (unplanned)

Better PM practices
Better sponsor engagement
Appreciation for change management

Lessons Learned

- people not processes
- get the syllogy right
- use it and enforce it

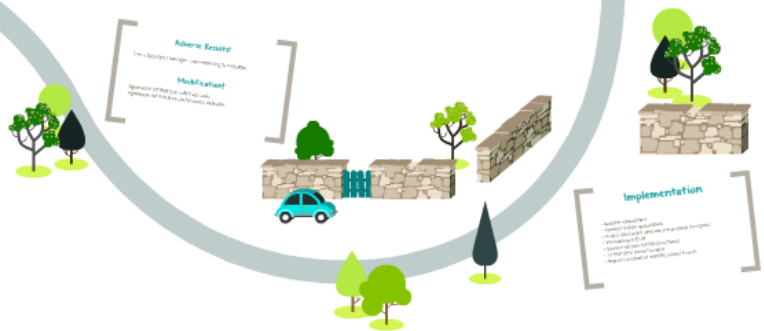
my wish list ...

- time billing
- tougher enforcement

Develop and Pilot

LPI Projects

- many small projects
- not enough governance
- susceptible to unexpected events

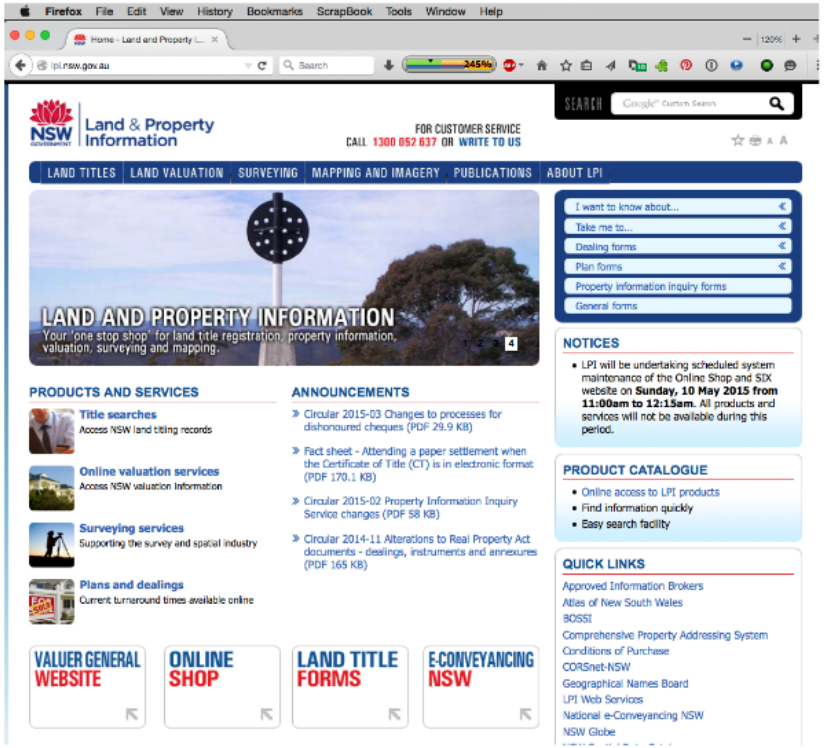


Adverse Results

Modification

Implementation

designed by Dan Sisily for Prezi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Find information quickly
Easy search facility
QUICK LINKS
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Comprehensive Property Addressing System
Conditions of Purchase
CORSnet-NSW
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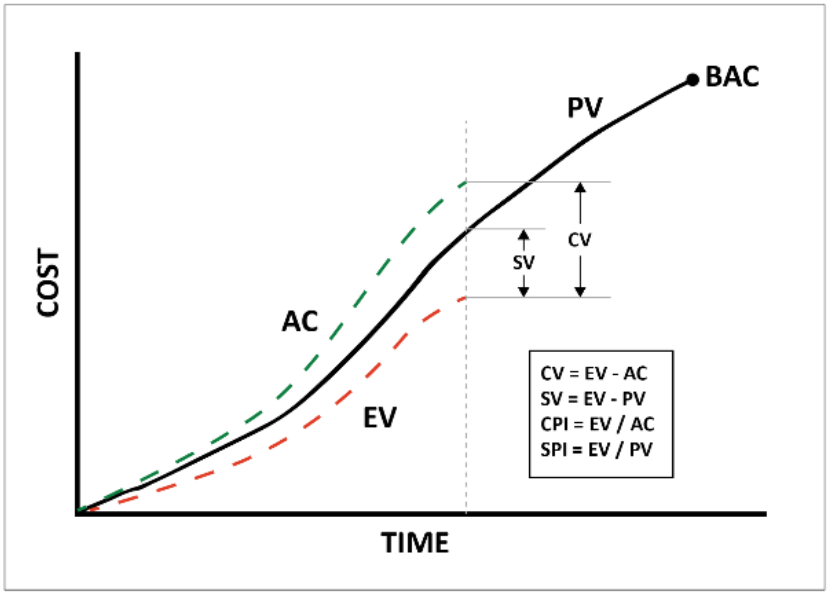
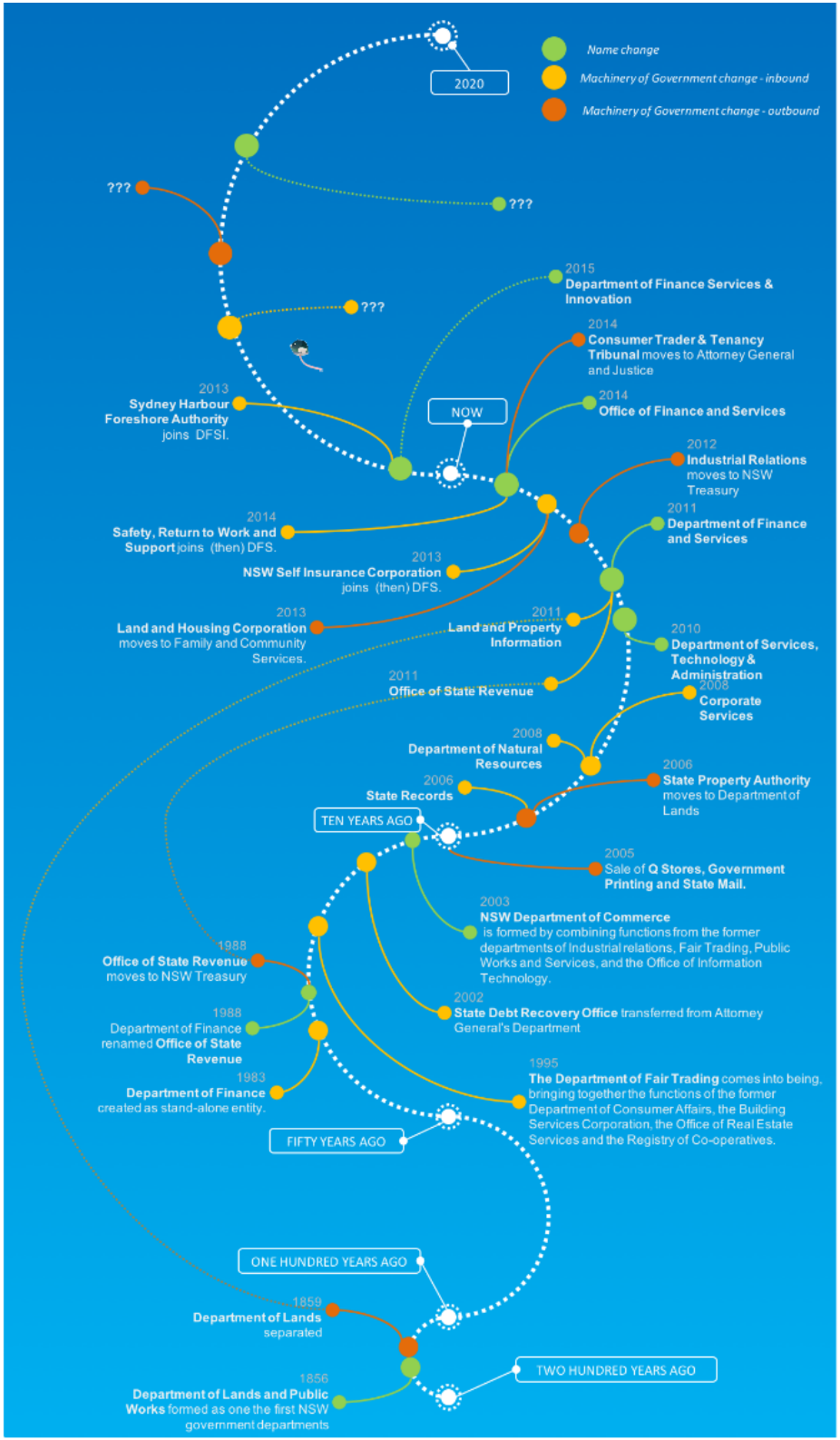

BAC
PV
CV
SV
AC
EV
COST
TIME
CV = EV - AC
SV = EV - PV
CPI = EV / AC
SPI = EV / PV

Video: https://vimeo.com/metroboulotchaos

LPI Projects

- many small projects
- not enough governance
- susceptible to unexpected events


Name change
Machinery of Government change - inbound
Machinery of Government change - outbound
2020
???
???
???
2015
Department of Finance Services & Innovation
2014
Consumer Trader & Tenancy Tribunal moves to Attorney General and Justice
2013
Sydney Harbour Foreshore Authority joins DFSI.
NOW
2014
Office of Finance and Services
2012
Industrial Relations moves to NSW Treasury
2014
Safety, Return to Work and Support joins (then) DFS.
2011
Department of Finance and Services
2013
NSW Self Insurance Corporation joins (then) DFS.
2013
Land and Housing Corporation moves to Family and Community Services.
2011
Land and Property Information
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Department of Services, Technology & Administration
2011
Office of State Revenue
2008
Corporate Services
2008
Department of Natural Resources
2006
State Property Authority moves to Department of Lands
2006
State Records
TEN YEARS AGO
2005
Sale of Q Stores, Government Printing and State Mail.
2003
NSW Department of Commerce is formed by combining functions from the former departments of Industrial relations, Fair Trading, Public Works and Services, and the Office of Information Technology.
1988
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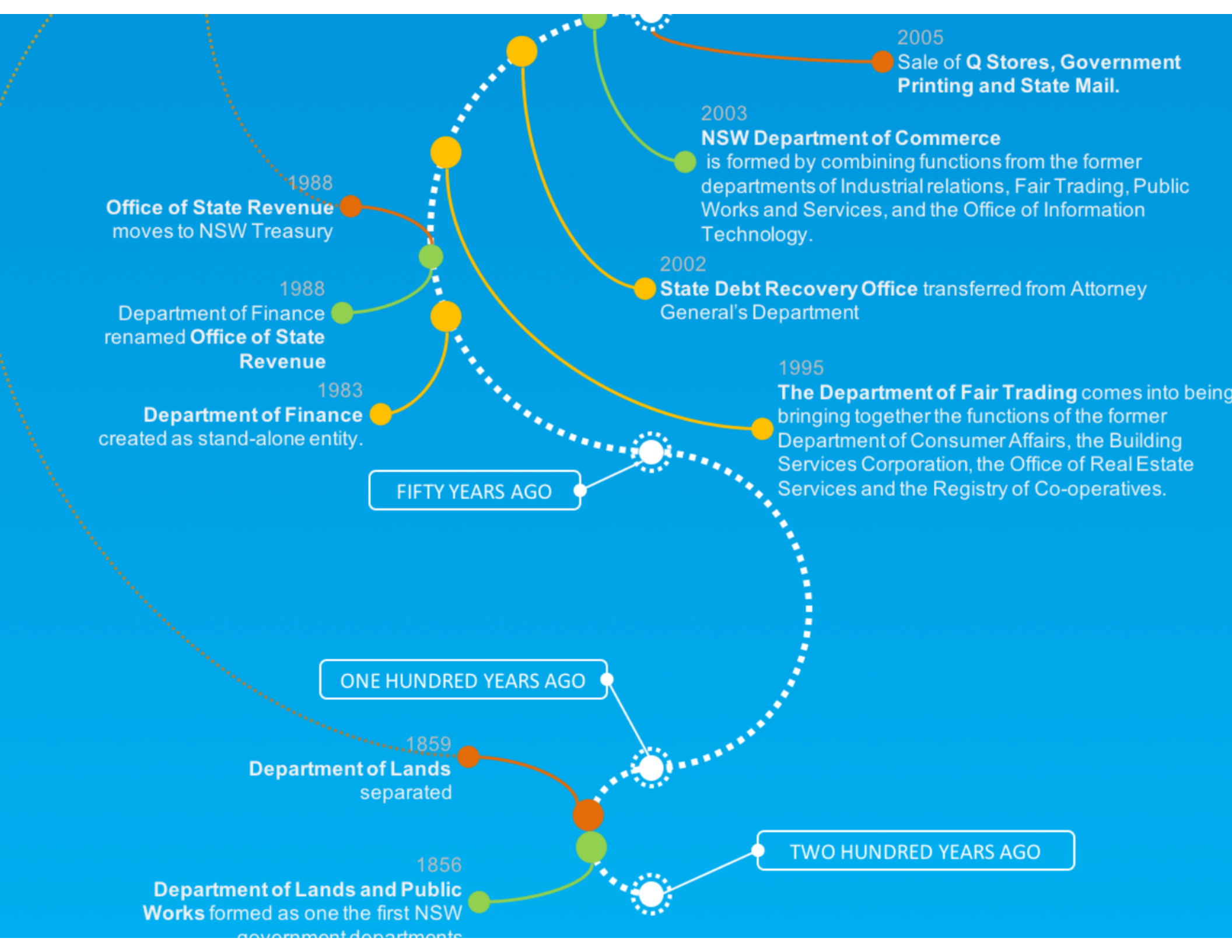
2002
State Debt Recovery Office transferred from Attorney General's Department
1988
Department of Finance renamed Office of State Revenue
1983
Department of Finance created as stand-alone entity.
1995
The Department of Fair Trading comes into being, bringing together the functions of the former Department of Consumer Affairs, the Building Services Corporation, the Office of Real Estate Services and the Registry of Co-operatives.
FIFTY YEARS AGO
ONE HUNDRED YEARS AGO
1859
Department of Lands separated
TWO HUNDRED YEARS AGO
1856
Department of Lands and Public Works formed as one the first NSW government departments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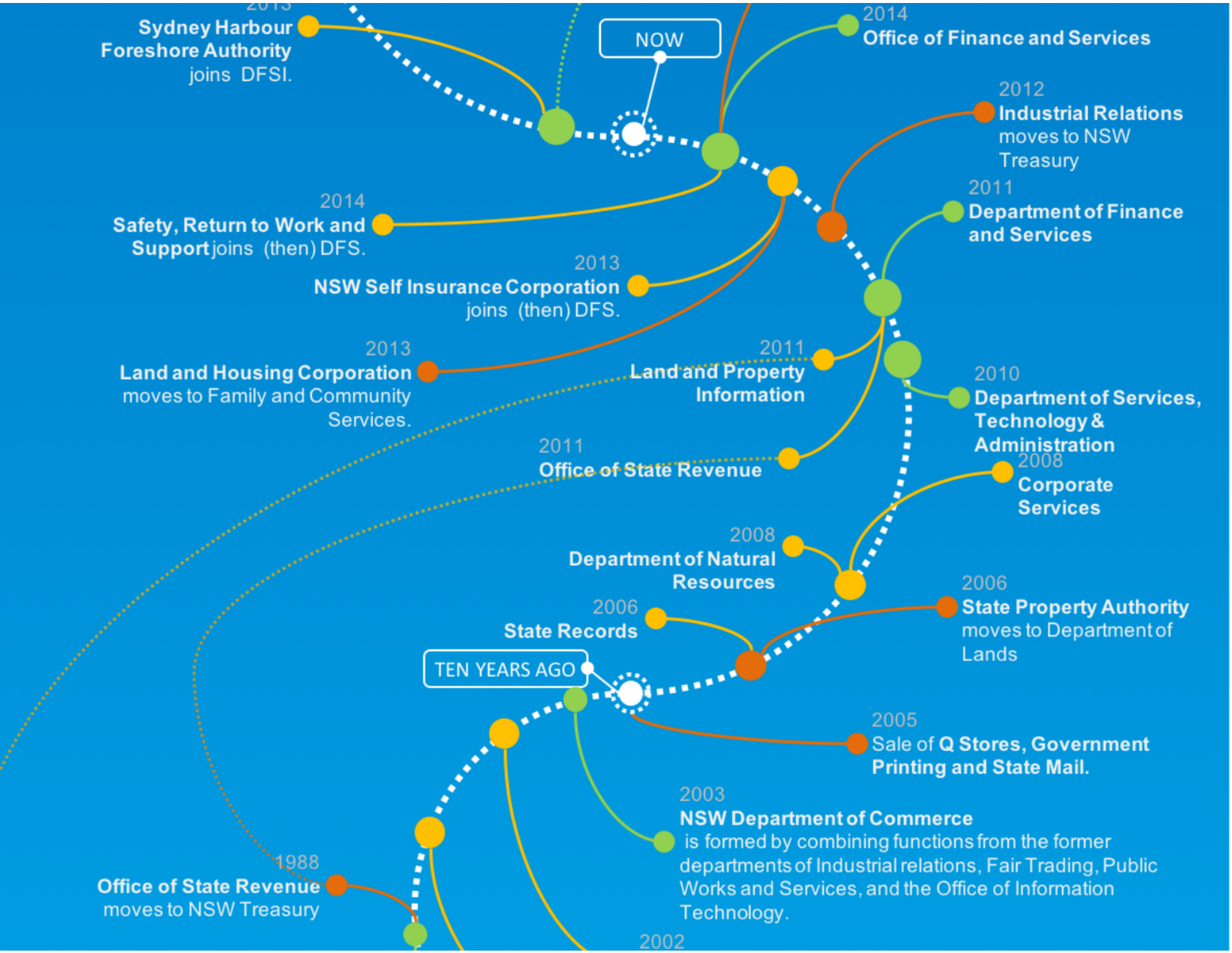
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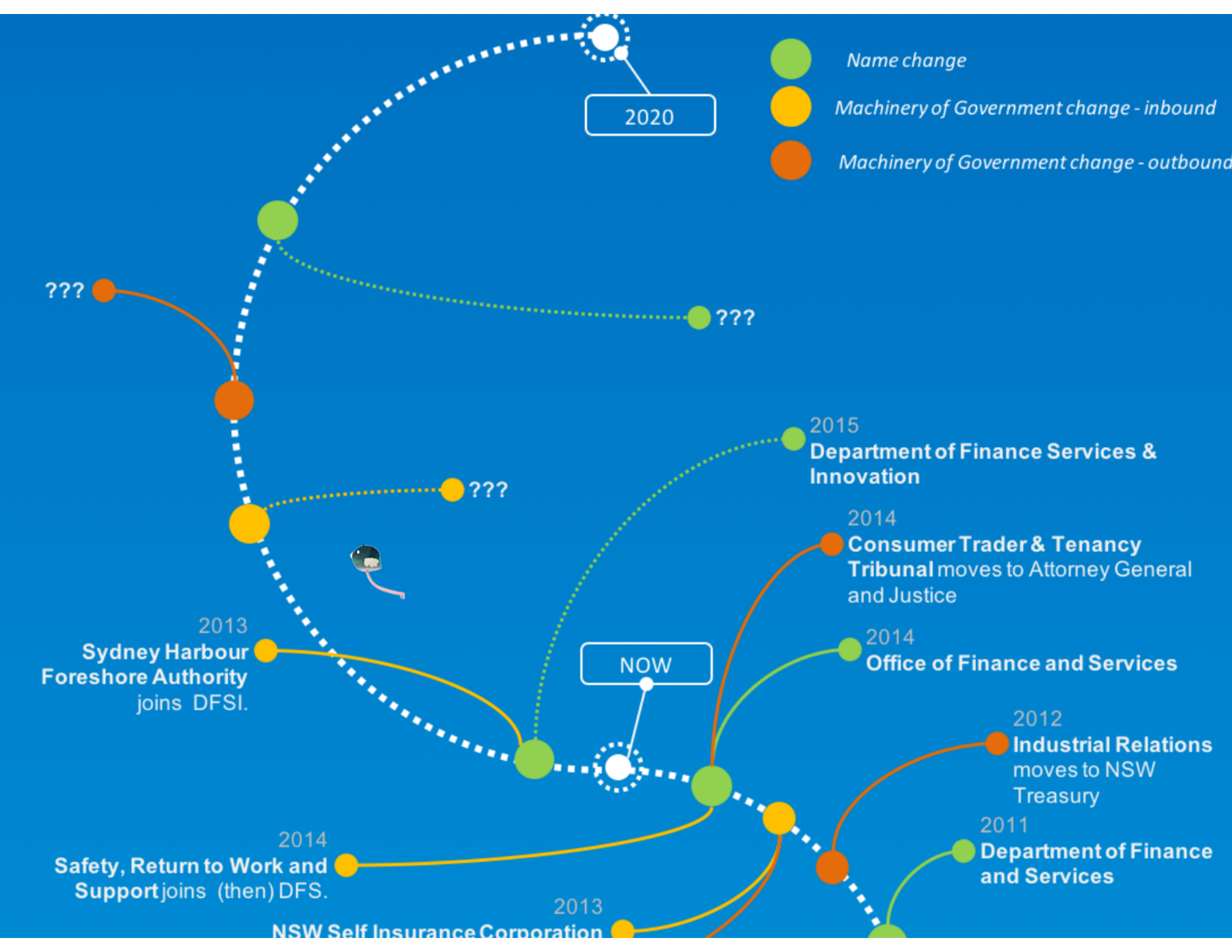
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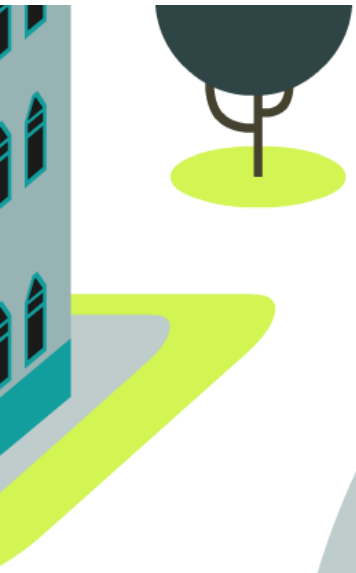

LPI Projects

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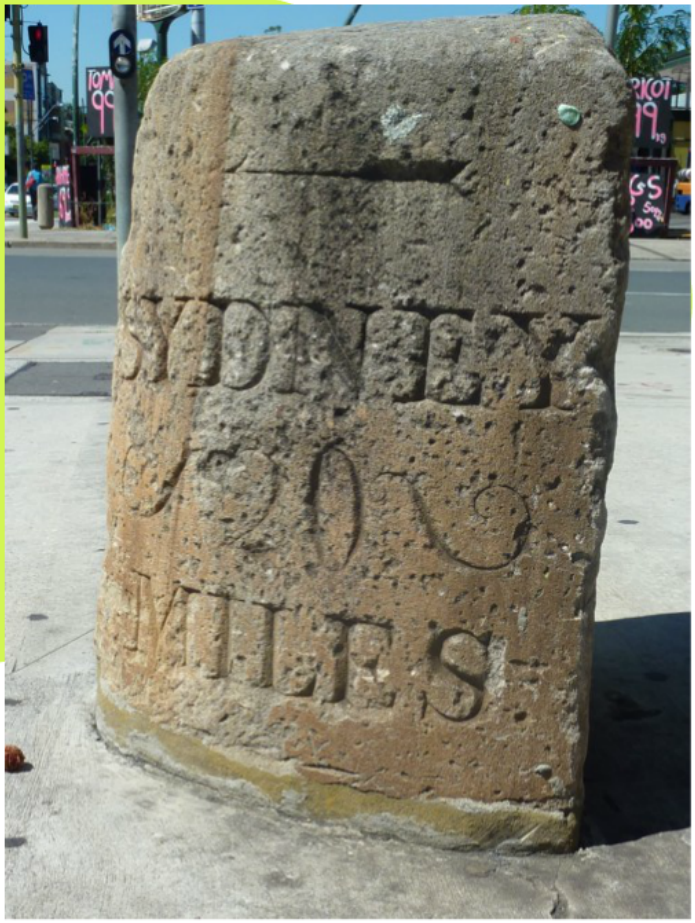
Develop and Pilot

- take existing process
- develop replacement forms/spreadsheet
- choose 2 projects
- test, enhance, test
- review and report

Ø Duration



Milestone

∞ Duration

Tombstone

Adverse Results!

Errors by project manager - over-reporting % complete

Modification!

Agreement (of PMO) on rolled-up tasks
Agreement (of PMO) on performance indicator

Implementation

- baseline spreadsheet
- monthly update spreadsheet
- Access database to process and produce the reports
- PM training in EVM
- Sponsor session in EVM (lunchtime)
- 1:1 PMO/PM on each project
- Reports reviewed at monthly project boards

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