

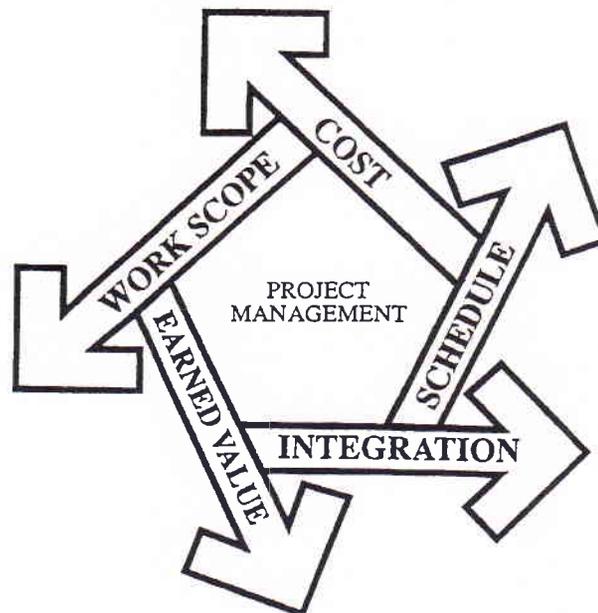
INDUSTRY/GOVERNMENT SYMPOSIUM

PERFORMANCE MANAGEMENT

AND

COST/SCHEDULE CONTROL SYSTEMS

"ACHIEVEMENTS AND DIRECTIONS"



PERFORMANCE MEASUREMENT FOR MAJOR PROJECTS

**SYMPOSIUM HANDBOOK**

About Your Host

**WEDNESDAY 2ND JUNE 1993  
EXECUTIVE PERSPECTIVES**

**Official Opening**

The Honourable Gary Punch MP  
*Parliamentary Secretary to the Minister for Defence*

**Performance Management: An Executive Overview**

Mr Richard Brodkorb  
*Decision Planning Corporation*

**Performance Measurement Reporting: The Defence Perspective**

Mr Andrew Podger  
*Acquisition and Logistics Organisation, Department of Defence*

**Achieving Government/Industry Agreement: The Canadian Approach to Earned Value Management**

Mr Sam Wharton  
*Treasury Board of Canada*

**Managing the Mega Project: Planning and Assessment in the Ballistic Missile Defence Organisation**

Mr Billy Gene Love  
*BMDO Program Operations Deputate*

**Now We Have CS<sup>2</sup> - What Else Do We Need?**

Commodore Richard Lamacraft  
*Naval Materiel Division, Department of Defence*

**Benefits and Revelations of a Formalised Performance Measurement Process**

Dr Don Williams  
*Australian Submarine Corporation*

**The Role of CSCSC in Achieving International Competitiveness**

Dr John White  
*Transfield Shipbuilding*

**The Use of Performance Measurement Data for Management Reporting**

Mr John Gerrand  
*Applied Technology Systems, Telecom Australia*

THURSDAY 3RD JUNE 1993  
THE AUSTRALIAN SCENE

### **Performance Management System Design**

Mr Peter Blackney  
*Transfield Amecon*

Mr Ross Gould  
*Telstar Systems*

### **Real Time Earned Value**

Mr Len Miller  
*LMA Partnership*

### **The Review Process**

Mr Jim Muir  
*CEP Division, Department of Defence*

Mr Les Ramsay  
*Telecom Jindalee Project*

### **Using Performance Management Data in Contract Management**

Air Commodore Max Brennan  
*Defence Materiel Division, Department of Defence*

Mr Bob de Boer  
*Jindalee Project, Telecom Australia*

### **The Australian CSCSC Implementation Guide (ACSIG): Past, Present and Future**

Mr David Read  
*Decision Planning - CMPS*

Mr Jim Muir  
*CEP Division, Department of Defence*

### **Cost Schedule Status Reporting (CSSR): Policy Development and Experiences**

Mr Malcolm Rose  
*CEP Division, Department of Defence*

Mr Kent Thiele  
*British Aeospace Australia*

### **The Australian Performance Management Association: Roles, Function and Future**

Mr Mark Martin  
*National President AustPMA*

**FRIDAY 4TH JUNE 1993  
INTERNATIONAL ISSUES AND WORKSHOPS**

**The International Scene: An Update on Performance Management in the United States, Canada and Europe**

Mr Wayne Abba  
*US Department of Defense*

Mr Sam Wharton  
*Treasury Board of Canada*

Mr Richard Brodkorb  
*Decision Planning Corporation*

**Getting it Automated: Using PC Based Software to Support CSCSC and CSSR**

Mr Lloyd Carter  
*Langford and Associates*

Mr Mark Martin  
*Telecom Australia*

Mr Roland Horat  
*Supertech Project Management*

**Executive Level Summary Reporting**

Mr Richard Cooper  
*CEP Division, Department of Defence*

**WORKSHOP 1: Work Breakdown Structures: What is the Problem?**

Convenor: Mr Malcolm Rose  
*CEP Division, Department of Defence*

**WORKSHOP 2: Management of Overheads: Are There Different Approaches for Different Types of Contract?**

Convenor: Mr Jeff Clark  
*CEP Division, Department of Defence*

**WORKSHOP 3: Payment by Earned Value: What are the Issues?**

Convenor: Mr Bill Walker  
*Naval Materiel Division, Department of Defence*

## ABOUT YOUR HOST

### DECISION PLANNING-CMPS

**Decision Planning-CMPS** is a Joint Venture of **CMPS&F Pty Limited**, Australia's largest privately owned project management and engineering company, and **Decision Planning Corporation** a recognised world leader in the implementation of validated Cost Schedule Control Systems and provision of associated training. **Decision Planning-CMPS** provides a wide range of services to industry and government in Australia and the region covering all aspects of analysis, company survey, implementation, validation and training related to the use of Performance Management and Cost Schedule Control Systems.

**CMPS&F** is a large, diverse Australian company which provides a wide range of services in all branches of engineering and project management. With more than 50 years experience, and expertise in every field of engineering. **CMPS&F** has established an international reputation for innovative problem solving and efficient, cost effective project management across a broad range of commercial, industrial and resource development projects.

**Decision Planning Corporation** has provided management consulting services to both industry and government for more than 20 years. services range from providing assessments of the impact of the CSCSC on current management systems through the design, implementation, and operation of cost-effective project management systems. **Decision Planning Corporation** has conducted training programs and provided training to more than 15,000 people on the techniques and application of CSCSC concepts to defence projects.

**OFFICIAL OPENING  
OF  
"ACHIEVEMENTS AND DIRECTIONS"**

**THE SECOND NATIONAL INDUSTRY/GOVERNMENT FORUM:  
PERFORMANCE ON MANAGEMENT AND  
COST SCHEDULE CONTROL SYSTEMS**

**Performed by:**

**The Honourable GARY PUNCH MP  
Parliamentary Secretary to the Minister For Defence**

**Canberra, 2-4 June 1993**

## Biography

### The Honourable GARY PUNCH MP

#### Parliamentary Secretary to the Minister For Defence

Gary Punch has been the elected Member to the House of Representatives for Barton, NSW since 1983.

Prior to his move into Federal Parliament as an MP for the Australian Labour Party, Gary had been active in local government and was elected Mayor of the Hurstville Municipal Council in Sydney in 1978 at age 21. Gary held that position until 1983 when he entered the Federal political arena.

Gary Punch was appointed Minister for the Arts and Territories in the fourth Hawke government and held that position from January to September 1988 when a ministerial reshuffle saw him appointed as Minister for Telecommunications and Aviation Support. His opposition to the construction of the third runway at Sydney's Kingsford-Smith Airport led to him resigning his position as Minister in March 1989.

After a further period on the backbench during which Gary was an active member of a number of Parliamentary Committees and held the prestigious position of Chairman Joint Statutory Committee of Public Accounts from May 1990 to February 1993, Gary was appointed Parliamentary Secretary to the Minister for Defence in the Keating government elected in March this year.

# **PERFORMANCE MANAGEMENT AN EXECUTIVE OVERVIEW**

**A Presentation by:**

**Richard Brodkorb  
Chairman and Chief Executive Officer  
Decision Planning Corporation**

**For the**

**Second National Industry/Government Forum on  
Performance Management and  
Cost Schedule Control Systems**

**Canberra, 2-4 June 1993**

## Biography

### **MR RICHARD BRODKORB**

**Chairman and Chief Executive Officer  
Decision Planning Corporation  
Costa Mesa, California**

Richard Brodkorb is Chairman of the Board and Chief Executive Officer of Decision Planning Corporation (DPC). In addition to corporate management duties, he also directs major client engagements. For over 27 years, he has served in the field of program and project management for Government, industry and in consulting roles.

Mr Brodkorb has consulted in the field of budgeting, cost control, schedule control, performance management systems and related management disciplines since 1970. He has been personally responsible for the successful implementation of dozens of project control systems within industry. Mr Brodkorb has developed and conducted many courses on project management related subjects, and as an internationally recognised expert in the field of project management, he has spoken before many national and international groups.

He has served as a consultant and educator to several agencies of the U.S. Federal Government, as well as government and industry clients in Canada, Europe and Australia. His corporate clients include major firms from several industries including aerospace, defense, electronics, construction, electric utilities, chemical processors, and coal, oil and gas. For the last two-and-a-half years, Mr Brodkorb has served as Decision Planning Corporation's executive sponsor to its Australian Joint Venture and has performed several consulting and teaching assignments to both Australian Industry and Commonwealth clients.

Mr Brodkorb holds Bachelor and Masters degrees in Accounting, Industrial Management and Operations Research from Southern Illinois University. He is a Certified Management Consultant (CMC), and holds membership in several professional organisations.

# **PERFORMANCE MEASUREMENT REPORTING THE DEFENCE PERSPECTIVE**

**A Presentation by:**

**Andrew Podger  
Deputy Secretary Acquisition and Logistics  
Department of Defence**

**For the**

**Second National Industry/Government Forum on  
Performance Management and  
Cost Schedule Control Systems**

**Canberra, 2-4 June 1993**

## Biography

### MR ANDREW PODGER

#### Deputy Secretary Acquisition and Logistics Department of Defence

Andrew Podger joined the Australian Public Service in 1968 as a Bureau of Statistics cadet. In addition to the Bureau, Andrew's career has included postings in the Social Welfare Commission, the Department of Prime Minister and Cabinet, the Department of Social Security and the Department of Finance. Andrew has also served as Chairman of the OECD Working Party on Social Policy. Six years ago he transferred to the Department of Defence where he was principally involved in pay and service conditions issues for the Australian Defence Force.

In October 1991 he was appointed Deputy Secretary, Acquisition and Logistics and assumed responsibility for a wide ranging portfolio including:

- Implementation of information technology and communications planning.
- Logistics policy and services.
- Defence industry policy and programs.
- Facilities and property management.
- Major capital equipment acquisition.

Within the area of major capital equipment acquisition, one of the issues with which he is currently involved is that of project management and reporting.

In his capacity as Deputy Secretary, Acquisition and Logistics, it is Andrew who signs on the bottom line of any future Australian CSCSC Validation Certificates.